

# BALANCING RISK



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# PROGRAMME DAY 1 | MONDAY 5 OCTOBER

09:50

**Opening remarks** 

Agnes Favillier, President, ACT



Caroline Stockmann, Chief Executive,



10:00

Keynote discussion: the economics and politics of Brexit

Facilitator:

lain Anderson, Executive Chairman, Cicero/AMO



Panellists:

Charles Grant, Director, Centre for European Reform

**Deborah Mattinson,** Founding Partner, **BritainThinks** 

**Sir Ivan Rogers,** Former UK Permanent Representative to the European Union

### 10:45

# Visit the virtual exhibition hall and networking lounge

11:30

# **Stage 1:** ESG compliant funding & investment strategies

Treasury management does not escape the increasing focus on corporate sustainability, which raises the question as to how can treasury contribute to a firm's wider sustainability objectives? In this panel session we discuss the driving forces behind ESG in treasury management and how by adopting the use of ESG orientated funding and investment solutions, treasury activity can support corporate sustainability goals. From a funding perspective, we look at ESG-linked and Green bonds, private placements, loans and revolving credit facilities as well the proliferation of new ESG aligned financial instruments. From an investment perspective, we look at how improving transparency on corporate behaviours and corporate supply chains translates into credit spreads on one side and on the other side, how investment managers can use this data to manage ESG risks. We then round off with a look at the steps treasurers can take to ensure that these ESG funding solutions can be designed to minimise any reputational risks, and what new and innovative funding and investment solutions treasurers should look out for.

Facilitator:

Naresh Aggarwal, Associate Director - Policy & Technical, ACT



Panellists:

**George Duncan,** Head of Group Funding, **SSE** 

**Robert King**, Head of Sustainable Finance, Structured Finance, **HSBC** 

**Martin McNamara**, EMEA Liquidity Product Specialist, Global Asset Management, **HSBC** 

In association with



12:15

Visit the virtual exhibition hall and networking lounge

## Choose from Treasury Lab 1, 2, 3

# Treasury Lab 1: APIs and today's digital treasury

- Why are we talking about APIs? An example of industry demand for Treasury APIs.
- How APIs can deliver value both now and in the future
- Through an interview with Lee Spencer, CFO from Tillo, how have they have benefitted from API use in their digital architecture
- Integration considerations of 'plug n play' with platform (ERP / TMS) providers and the role of fintechs

#### Speakers:

Simon Berridge-Burley, Senior Project Manager, Digital Banking, HSBC

Lee Spencer, Chief Financial Officer, Tillo

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## Treasury Lab 2: Empowering social responsible investment post COVID-19

Amundi and Tideway team up for a dynamic and interactive panel discussion on ESG topics. This session will review a brief history of Socially Responsible Investments ("SRI") with particular emphasis on ESG ratings post COVID-19. We will hear how a portfolio manager implements ESG into their strategy, while Tideway, as a corporate, will discuss their considerations when implementing ESG and including SRI as part of their treasury strategy.

#### Facilitator:

Camille Irens, Institutional Sales Manager, Amundi (UK)



#### Panellists:

Caroline Le Meaux, Head of ESG Research, Voting & Engagement, Amundi Group

Benoit Palliez, Money Market Portfolio Manager, Amundi Group



Ines Faden da Silva, Group Treasurer, **Tideway** 



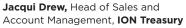
# In association with **Amundi**



# Treasury Lab 3: Treasury technology: how to increase visibility and efficiency in risk management

As uncertainty and complexity are increasing, risk management is moving up on the treasurer's agenda. Find out in this fireside chat, how Rob McAnally, the group Treasurer at Associated British Foods, a diversified international food, ingredients and retail group with sales of £15.8bn and operations in 52 countries, is using technology to manage financial and commodity exposures. Session highlights will include the quest for integrating financial and commodity risks, dynamic counterparty risk management, automating hedge accounting and IBOR transition plans.

# Speakers:





Rob McAnally, Group Treasurer, **Associated British Foods** 



## 14:30

#### Stage 2: Journey to automation

In this session, Deutsche Bank Research's Macro Strategist, Marion Laboure will provide a short presentation on the future of payments and digital currencies, followed by a fireside chat and interview on the current status of two leading treasurers on their treasury digitalisation and automation journey.

#### Speakers:

Marion Laboure, Macro Strategist, **Deutsche Bank** 



Michael Turner. Head of Cash Management Corporates UK, Ireland & Nordics, Deutsche Bank



In association with Deutsche Bank



# Stage 3: Are we there yet? Looking at the recovery and ratings

The ACT and Fitch will continue its open-door look at how ratings agencies are approaching rating reviews in a time of unprecedented uncertainty. Brexit, a US presidential election and a Chinese slowdown have become background noise in very volatile times.

- · What assumptions are Fitch Ratings using in their rating cases, and how do they translate into actions?
- How are their forecasts shaping up compared to reality?
- · When do they expect stabilization in credit profiles?
- How do Fitch Ratings view liquidity at this time?
- What do they see as the best (and least best) responses from corporate teams?

#### Speaker:

Richard Hunter, Global Head of Corporate Ratings, Fitch Ratings



In association with FitchRatings

16:15

Visit the virtual exhibition hall and networking lounge

## ON DEMAND SESSIONS



# Corporate case study: Is it all about cutting costs?

Treasurers today are under huge pressure to cut costs and those who do well will remain competitive and maintain a healthy bottom-line in the increasingly globalised environment. Although, banking and card payment fees are often considered to be low hanging fruit, why do fewer treasurers run projects to review their payment fees and re-balance their bank/vendor relationships? What are the practical and effective ways to reduce these costs? This case study will find out how corporates dealt with this project and gained substantial cost savings that went directly to the bottom line.

#### Facilitator:

Dino Nicolaides, Managing Director, **Redbridge Debt & Treasury Advisory** 



#### Panellists:

Sacha Kenny, Group Treasurer, **Smiths Group** 



Hillary Oonge, Group Treasury Manager, M-KOPA Solar



# Why working capital gain wasn't the first priority for Co-op

Simon Nuttall, Head of Tax, Treasury & Insurance at Co-op, shares lessons learned from previous supply chain finance programmes and why working capital gain wasn't the first priority when transitioning to a new platform.

#### Speaker:

Simon Nuttall, Head of Tax, Treasury & Insurance, The Co-operation Group



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# PROGRAMME DAY 2 | TUESDAY 6 OCTOBER

09:50

**Opening remarks** 

Caroline Stockmann, Chief Executive, ACT



10:00

# Stage 4: Taking control of your sustainability narrative: ESG Reporting and Ratings

With ESG factors now impacting all key treasury stakeholders, it is essential to take control of how your sustainability objectives are communicated. Effective ESG reporting and rating management is not straightforward. The availability of relevant, robust and comparable ESG data remains a major challenge. In addition, there is a plethora of ESG initiatives, methodologies and rating providers that companies could subscribe to. In this session we will help you focus and prioritise your ESG reporting and rating agency agenda.

#### **Facilitator:**

Adrian Sargent, Founder & Managing Director, **ESG Treasury** 



Panellists:

Dr. Arthur Krebbers, Head of Sustainable Finance, NatWest Markets

Varun Sarda, Head of ESG Advisory, NatWest



Speaker:

Vicky Bullivant, Head of Sustainable Business, Drax



In association with NatWest

10:45

# Visit the virtual exhibition hall and networking lounge

11:30

Choose from Treasury Lab 4, 5, 6

# Treasury Lab 4: Supporting the sustainability agenda through supply chain finance

Large corporations are increasingly seeking ways to promote sustainable behaviour across the value chain. Supply Chain Finance can play a key role by providing financial incentives to suppliers to improve their social and environmental performance.

#### Speakers:

Wim Peeters, VP Business Development, Ecovadis



Anil Walia, EMEA Head of Supply Chain Finance, Payables, Deutsche Bank



In association with Deutsche Bank



# Treasury Lab 5: SWIFT for corporates: The global treasury of the future

Increasing transparency, enhancing operational efficiency and meeting compliance obligations are key to running an efficient treasury operation. This is even more imperative in today's world, as supply chains and business models are disrupted by the COVID-19 pandemic. SWIFT has a number of tools to help corporates meet these challenges. This session will look at how it can facilitate KYC and increase payment transparency through SWIFT api for corporates.

#### Facilitator:

Fiona Crisp, Past President, ACT



#### Panellists:

Patrick Holemans, Treasurer and Head of Financial Transaction Services, SWIFT



Lorraine Keogh, Deputy Group Treasurer. Experian



Stephan Koehler, Strategic Relationship Manager & Corporate Specialist, SWIFT



#### In association with

# Treasury Lab 6: The tech-led way to mitigate FX risks: Automated FX risk management and hedge portfolio optimisation in practice

Discover how the medical technology firm Dräger saves time and money in FX risk management thanks to automated calculations of FX exposures and FX risk that enable optimised hedging facilitated by the Treasury Information Platform (TIP).

The session will demonstrate Dräger's FX risk management solution which:

- Automatically consolidates exposure data from all relevant systems
- · Calculates FX risk using risk KPIs VaR and CfaR
- Optimises the hedging portfolio for hedging costs while staying within a pre-defined risk-threshold

Learn what makes this approach superior to more traditional ways of FX hedging and directly engage with one of your peers who already 'walked the walk' to a best-in-class FX risk management solution. .....

#### Speakers:

Mark Blatt, former Head of Group Financial Controlling, Drägerwerk AG & Co. KGaA



Alexander Fleischmann, Head of Market Development, TIPCO



In association with



#### 12:30 Corporate case study: Shining a light on sustainable finance revolution

As communities and businesses around the world grappling with COVID-19 recovery, it is crucial to remind corporates and investors the need to strengthen sustainability and resilience of their financial practices. While each may be at different stages on their journey. sustainable finance is fundamentally transforming corporate financing. What are the key driving factors in the transition? What are the major considerations when developing a new framework for sustainable finance that meets the business's overall objectives and values? Hear from the pioneers in this field, National Grid and Yorkshire Water, on their respective multi-attribute approaches, discuss how their experience can be adopted and applied beyond utility industry and explore how sustainable finance will impact your business strategies in 3-5 years.

#### Facilitator:

Helen Slinger, Executive Director, The Prince's Accounting for Sustainability Project (A4S)



#### Panellists:

David Gregg, Head of Corporate Finance, Yorkshire Water



Alexandra Lewis, Group Treasurer, **National Grid** 



# Keynote address with The Rt Hon the Lord Hague of Richmond

William, Baron Hague of Richmond will speak on the current geopolitical environment, including his thoughts on the impacts and opportunities of Brexit. He will share his unique perspective from an extensive political career including positions as Leader of the Conservative Party and Foreign Secretary.

#### Speaker:

The Rt Hon Lord Hague of Richmond



14:30

## **Stage 5:** Money market funds

In association with



15:30

# **Stage 6:** Navigating Uncertainty: The Path to Recovery

How have corporates adapted their financing and risk management plans and strategies since the onset of the crisis. What are the themes that dominate discussions today?

#### Facilitator:

Sarah Boyce, Associate Director -Policy & Technical, ACT



Panellists:

Amit Goyal, Director, Corporate Solutions, Lloyds Banking Group

Sam Hill, Head of Market Insights, Lloyds Banking Group



Gregory Meier, Head of Capital Structure Advisory, Lloyds Banking Group



16:15

Visit the virtual exhibition hall and networking lounge

# ON DEMAND SESSIONS



Sustainability risks and how they will impact treasurers In association with



**BNP PARIBAS** 



# PROGRAMME DAY 3 | WEDNESDAY 7 OCTOBER

09:50

**Opening remarks** 

Caroline Stockmann, Chief Executive, ACT



10:00

## **Stage 7:** An update on the transition from LIBOR

With the end of LIBOR coming ever nearer, this is an essential focus for corporate treasurers. Experts from the Financial Conduct Authority, HSBC, NatWest, and Deutsche Bank will join us to give the latest updates, both in terms of how milestones from regulators have changed or clarified, as well as progress within the different markets.

Key takeaways:

- · what you should be doing now to prepare?
- · what aspects are we still waiting for?
- · how are the banks supporting corporates through the transition

#### Facilitator:

Sarah Boyce, Associate Director, Policy & Technical, ACT



#### Panellists:

Olivier Gayno, CIO Wealth & EMEA Liquidity, HSBC Global Asset Management



David McNally, IBOR Transition Director, Corporate Banking, Deutsche Bank



Edwin Schooling Latter, Director Markets & Wholesale Policy. **Financial Conduct Authority** 



Jamieson Thrower, Commercial & Private Banking Business Lead for LIBOR Transition, NatWest



In association with







10:45

Visit the virtual exhibition hall and networking lounge

11:30

Choose from Treasury Lab 7, 8, 9

# Treasury Lab 7: Reflecting on the impact of COVID-19 on FX risk management

An opportunity to gain insight as to how corporates have managed their FX risk through the impact of COVID and what they see as the lasting impacts. We'll focus on how corporates have dealt with uncertain volumes, cashflow impacts, increased execution costs and the challenge of remote execution. This will be an interactive session to maximise the learnings from each other and help you build these into your own treasury best practice.

#### Panellists:

Luke Hasham-Smith, Director Corporate Financing and Risk Solutions, UK, NatWest

Tim Jamieson, Director, UK Large Corporate FX Sales, NatWest

Mark O'Gorman, Head of Risk Advisory, **NatWest** 



In association with NatWest

# Treasury Lab 8: Short-term cash forecasting under a crisis situation

In response to the pandemic, boards insisted on more frequent and insightful cash forecasts.

- What tools are being used to forecast cash flows?
  Are people moving to bespoke software or continuing
  to use existing tools such as Excel or their ERP or
  TMS system?
- Are the requirements changing? Is it still all about data consolidation or is scenario planning and variance analysis more important?
- For organisations using an ERP system what are the benefits of using cash forecasting software alongside it?

This session will explore how treasurers have looked at new technology solutions to take the strain of changing board requirements.

#### **Facilitator:**

**Naresh Aggarwal**, Associate Director, Policy & Technical, **ACT** 



#### Panellists:

Nicolas Christiaen, CEO & Co-Founder, Cashforce



**Gary Slawther**, Interim Group Treasurer, **Eddie Stobart Logistics** 



**Latha Visvendran**, Group Treasurer, **Chemring** 



# Treasury Lab 9: Adjusting to new dynamics in counterparty credit risk management

Corporate treasurers are now exposed to greater counterparty credit risks as a result of the events of the past few months.

- What changes has the global pandemic triggered in the credit risk environment?
- How can corporate treasurers effectively measure and mitigate counterparty risk, not only from a credit but also a liquidity perspective?

#### **Facilitator**

**Kevin Cook,** Co-founder and CEO, **TreasurySpring** 



#### Panellists:

**Henry Adams,** Chief Product Officer, **TreasurySpring** 



Marion Barré, Senior Treasury Officer, UN Migration Agency (IOM)

**Katherine Horrell,** Group Treasurer, **The AA** 



# 12:15 Visit the virtual exhibition hall and networking lounge

12:30 Corporate case study: ACT Deals of the Year 2019

Winner speaker to be announced on Monday, 5 October.



# Keynote panel: From recovery to reset: the impact of the global pandemic on global economy

COVID-19 has shaken the global economy and continues to pose severe challenges. While the depth and duration of what faces us is still unknown, it is vital that the global economy can restart as lockdown eases.

- · What stimulus measures have been taken for triggering economic recovery?
- · What are the key considerations for accelerating the recovery and make the global economy more resilient?
- · Will the global economy be reset from the COVID-19 pandemic?

Bringing together a selection of world-class economists, this keynote panel will describe key patterns and trends in the regional and global economies, as well as reveal their predictions for 2021.

#### Facilitator:

Rebecca Harding, CEO & Founder, **Coriolis Technologies** 



#### Panellists:

Anjalika Bardalai, Chief Economist and Head of Research, TheCityUK



Curtis Dubay, Senior Economist, **US Chamber of Commerce** 



Tom Orlik, Chief Economist, **Bloomberg Economics** 



Nikiforos Vidalis, Senior Advisor, DG Economics, European Central Bank



14:20

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# ON DEMAND SESSIONS



# LIBOR phaseout - how should investors prepare for the transition?

LIBOR cessation raises complex and important questions about how investments pegged to LIBOR will be handled after LIBOR is phased out and which alternative risk-free rates investors should adopt.

Join Will Goldthwait, Portfolio Strategist as he explores how investors should prepare for the decommission of the prominent benchmark at the end of 2021, and how money market funds will be impacted.

#### Speaker:

Will Goldthwait, Portfolio Strategist, State Street

In association with STATE STREET GLOBAL ADVISORS

# Why diversity and inclusion still matter during COVID-19

COVID-19 is inevitably having an impact on the progress diversity and inclusion is making in the business world.

- How are treasury professionals engaging with minority groups (whether this is women, younger generation, those from BAME grounds or with disabilities) in these difficult times?
- What are the benefits of having a truly impactful diversity and inclusion strategy for business recovery and resilience?
- How can treasury leaders do more to improve diversity and inclusion?

This session will explore tangible ways to best integrate diversity and inclusion into this new era of working environment.

#### Facilitator:

Caroline Stockmann, Chief Executive, ACT



#### Panellists:

**Garance Choko,** Founder and CEO, **Coda Societies** 



Laura Ford, Senior Treasury Manager, Majid Al Futtaim Holding



Gogo Ko, President, International Association of CFOs and Corporate Treasurers (IACCT) China



# The return to the office - what's the future of office working?

#### Speakers:

**Dan Bayley,** Head of Tenant Representation, **BNP Paribas** 



**Stephanie McMahon**, Head of Research, **BNP Paribas** 



In association with



**BNP PARIBAS** 

# In conversation with US Fed and Bank of England – IBOR transition

# Facilitator:

**Sarah Boyce,** Associate Director, Policy & Technical, **ACT** 



# Speakers:

**David Bowman,** Senior Associate Director, **US Federal Reserve** 



**Alastair Hughes,** Senior Advisor, Market Directorate, **Bank of England** 



# PROGRAMME DAY 4 | THURSDAY 8 OCTOBER

09:50

**Opening remarks** 

Caroline Stockmann, Chief Executive,



10:00

**Stage 8:** The long view: a view from a ratings agency on the role of ESG in corporate ratings over the long term

- How have ESG credit factors impacted corporate credit ratings?
- How trends have we seen in the relative importance of E, S and G?
- How has the COVID-19 pandemic affected the trajectory of the importance and consideration of ESG factors?
- Which ESG issues will be the most relevant for treasurers looking out into the future

Facilitator:

**James Winterton,** Associate Director, Policy & Technical, **ACT** 



Speakers:

Florence Devevey, Director & Head of Steering, Sustainable Finance, S&P Global Ratings



**Michael Wilkins,** Global Head of Sustainable Finance Analytics & Research, **S&P Global Ratings** 



In association with

S&P Global

10.45

Visit virtual exhibition hall and networking lounge

11:30 Choose from Treasury Lab 10, 11, 12

Treasury Lab 10: Corporate Hybrids, cheap Equity or expensive Debt?

- What is a corporate Hybrid?
- Rationale for issuing Hybrids?
- Is it a good alternative to Equity and Debt issuance?
- · Who invests in Hybrids?
- Corporate Hybrid market trends?
- How does has the current crisis and central bank policy affected the asset class?

Facilitator:

James Leather



Speaker:

**Cyril Chatelain,** Head of Liability Management and Hybrid Capital, **MUFG** 



In association with



Treasury Lab 11: International finance in the second phase of COVID: availability, terms and stakeholder dynamics

- Financing options in the second phase of the pandemic
- · Stakeholder dynamics in current restructurings
- · Recent to changes in UK insolvency laws

Facilitator:

**Kathrine Meloni,** Special Adviser, **Slaughter and May** 



Speakers:

Matthew Tobin, Partner, Slaughter and May



Tom Vickers, Partner, Slaughter and May



In association with SLAUGHTER AND MAY

# Treasury Lab 12: Click and Connect to banks - Is this a pipe dream? in association with Zanders

Even with today's emerging technologies, could bank connectivity ever be that simple? With many companies going down the path of upgrading to SAP S/4 HANA, in this session, Zanders, together with JP Morgan and Equinor, discuss some of the opportunities, even in the midst of such a major ERP technology upgrade.

#### Facilitator:

Mark van Ommen, Partner, Zanders

#### Panellists:

Santiago Alcaraz, Executive Director, EMEA Digital Channels, JP Morgan

Hallvard Bokn Eikeland, Head of Cash Management Infrastructure, Equinor



Sibren Schilders, Manager, Zanders



In association with

#### 12:15 Visit virtual exhibition hall and networking lounge

13:30 Stage 9: Journeys to Treasury discussion

Facilitator:

François Masquelier, Chief Executive Officer, Simply Treasury

#### 14:30 Choose from Treasury Lab 13, 14, 15

Treasury Lab 13: TMS technology corner

Speakers:

Dimos Dimitriadis, Founder, **Treasury Technology Associates** 

Keith Strachan, Partner, Treasury **Technology Associates** 



ZANDERS

In association with Treasury Technology Associate

Treasury Lab 14: Corporate case study: revolving credit facilities using risk-free rates

#### Speakers:

Tom Gilliam, Corporate Finance Director, GSK

Timothy Woodthorpe, VP, Corporate Finance, GSK

## 15:30

# Closing keynote: Aftershocks and opportunities: surviving and thriving in a rapidly changing reality

In this fast-paced session, global futurist and awardwinning speaker Rohit Talwar will share scenarios to drive our planning over the next two years and practical strategies for how to evolve our operations in the face of uncertainty and turbulence. He will draw on the new book Aftershocks and Opportunities - Scenarios for a Post-Pandemic Future in which he and 24 other future thinkers from around the world explore how to seize the positives and adapt to the unfolding global situation.

#### Speaker:

Rohit Talwar, CEO, Fast Future



## ON DEMAND SESSIONS



# Corporate case study: Keeping strategic minds amid geopolitical risks

The coronavirus crisis is dominating the world politics and increasingly influencing the geopolitical competition. With rising fears of a no-deal Brexit likely, and the intensifying cold war between the US and China, it has never been more important for treasurers to incorporate geopolitical risk management into companies' broader financial risk management processes. How can treasurers support their business leaders to map the impact of political risks across their companies' activities and mitigate disruption risks? What are the most effective risk management tools?

#### Facilitator:

Charlotte Morgan, Non-executive Director, Audit Committee Chair, Sumitomo Mitsui Banking Corporation Europe



#### Panellists:

lan Chisholm, Group Treasurer, Grosvenor



**Atif Hafeez,** CFO and Treasurer, **Private equity sector** 



Andrew Koss, Head of UK, Sembcorp



# Corporate case study: Advancing your career in the remote working environment

Is your career development on pause in this uncertain time? This session will be joined by finance and treasury leaders who will discuss the importance of leading and supporting their teams grow while working from home. Remote career development helps us prepare for the uncertain future but also helps us get through the stressful conditions we are experiencing at present.

#### acilitator:

Caroline Stockmann, Chief Executive, ACT



#### Panellists:

**Allen Geller,** Managing Director, **Raines International** 



**Zonika Ramsey,** Head of Commercial Treasury, **Rio Tinto** 



**Roshun Tulkens,** Group Treasurer, **Mantrac Group** 



# A treasurer's guide to equity in a COVID-19 world – what are shareholders looking for in 2020?

**Andrew Forrester,** Co-Head of Corporate Broking, **BNP Paribas** 



In association with



Anil Khurmi, Manager, Zanders



**Andrew Winders,** Senior Manager Business Solutions Group, **FIS Global** 



## Accelerating the move to digital

- · What is digitisation
- · Why move to digital
- How to achieve rapid digitalisation

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And if you have any questions about ACT qualifications, how our learning programmes can help your team, or what career support we can offer, the team will be on hand to help.

Find out more at treasurers.org